

**Decision Maker:** ENVIRONMENT AND COMMUNITY SERVICES PORTFOLIO  
HOLDERS

**Date:** Tuesday 23 January 2024

**Decision Type:** Non-Urgent Non-Executive Non-Key

**Title:** ECS PERFORMANCE OVERVIEW

**Contact Officer:** Lucy West, Head of Performance Management & Business Support  
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**Chief Officer:** Director of Environment and Public Protection

**Ward:** (All Wards);

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1. Reason for decision/report and options

This report presents the ECS Performance Overview indicators pertaining to the Environment and Community Services Portfolio Plan for 2023/24 for scrutiny by PDS Members and subsequent endorsement by the Portfolio Holder.

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2. **RECOMMENDATION(S)**

2.1 **That PDS Committee reviews and comments on the key performance indicators pertaining to the Environment and Community Services Portfolio Plan.**

2.2 **That the Environment and Community Services Portfolio Holder:**

**Endorse the outcomes, aims and performance measures set out in the 2023/24 Environment and Community Services Portfolio Plan, taking into account the budget and views of the Committee.**

### Impact on Vulnerable Adults and Children

1. Summary of Impact: The services delivered by the Environment and Community Services Portfolio are used by all residents, including vulnerable adults and children. Protection is not their primary purpose but adjustments are made, as required, to ensure services are as accessible as possible and all users are safe.
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### Transformation Policy

1. Policy Status: Existing Policy
  2. Making Bromley Even Better Priority (*delete as appropriate*):
    - (1) For children and young people to grow up, thrive and have the best life chances in families who flourish and are happy to call Bromley home.
    - (2) For adults and older people to enjoy fulfilled and successful lives in Bromley, ageing well, retaining independence and making choices.
    - (3) For people to make their homes in Bromley and for business, enterprise and the third sector to prosper.
    - (4) For residents to live responsibly and prosper in a safe, clean and green environment great for today and a sustainable future.
    - (5) To manage our resources well, providing value for money, and efficient and effective services for Bromley's residents.
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### Financial

1. Cost of proposal: Not Applicable:
  2. Ongoing costs: Not Applicable:
  3. Budget head/performance centre: Environment Portfolio Revenue Budget
  4. Total current budget for this head: £ £47.3m
  5. Source of funding: Controllable revenue budget and capital programme funded by capital grants (including TfL), capital receipts and contributions from earmarked reserves
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### Personnel

1. Number of staff (*current and additional*): 145.6 FTE
  2. If from existing staff resources, number of staff hours: Not Applicable.
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### Legal

1. Legal Requirement: Non-Statutory - Government Guidance:
  2. Call-in: Not Applicable:
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### Procurement

1. Summary of Procurement Implications: Detail of the service contracts to which this portfolio plan relates are maintained on the Council's Contracts Database, summaries of which are reported to this Committee as part of the Contract Register on a bi-annual cycle. Contractor Performance is scrutinised on a regular basis and contracts are procured in line with all applicable legislation and the Council's Contract Procedure Rules.
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### Property

1. Summary of Property Implications: Not Applicable.
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### Carbon Reduction and Social Value

1. Summary of Carbon Reduction/Sustainability Implications: Not Applicable.
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Impact on the Local Economy

1. Summary of Local Economy Implications: Not Applicable.
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Impact on Health and Wellbeing

1. Summary of Health and Wellbeing Implications: Not Applicable.
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Customer Impact

1. Estimated number of users or customers (*current and projected*): Whole Borough.
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Ward Councillor Views

1. Have Ward Councillors been asked for comments? Not Applicable
2. Summary of Ward Councillors comments: Not Applicable

### 3. COMMENTARY

The performance overview presented below provides the following key indicators which have Red Performance and the management commentary on exception where indicators are performing below expectation. This report acts as a 'health check' on the ECS Portfolio Plan indicators.

#### 3.1 Priority 1: Keep our streets clean

There are no Priority 1 ECS Portfolio Plan indicators performing at RED performance.

#### 3.2 Priority 2: Minimise Waste and Maximise Recycling

There are no Priority 2 ECS Portfolio Plan indicators performing at RED performance.

#### 3.3 Priority 3: Enhance Bromley's Parks and Green Spaces

The table below presented the Priority 3 ECS Portfolio Plan indicators performing at RED performance.

Indicator	Projection	Target	RAG Status	Commentary
Total monthly tasks completed on time by Arboricultural Services contractor (% of all jobs)	April to November Data: 50%	75%	RED	<p>Glendale's performance continues to be managed and monitored using the contractual performance management framework, with performance being specifically addressed under Corrective Action Plans.</p> <p>The Executive approved the procurement of additional contractors to add capacity and resilience to the supply chain to manage and clear a backlog of works and to deliver alongside Glendale work on an ongoing basis. In the meantime, performance against KSO1 has started to recover and Glendale are in the process of implementing a Service Improvement Plan which includes a full review of their processes and recruitment of additional staff.</p>

### 3.4 Priority 4: Maintain our Transport Infrastructure and Public Realm

The table below presented the Priority 4 ECS Portfolio Plan indicators performing at RED performance.

Indicator	Projection	Target	RAG Status	Commentary
10 day highway maintenance tasks completed within required timescale (%)	April to October Data: 23%	90%	RED	While the contractor's performance has improved during recent months, an improvement plan has been agreed to complete all outstanding and overdue works.
35 day highway maintenance tasks completed within required timescale (%)	April to October Data: 40%	90%	RED	While the contractor's performance has improved during recent months, an improvement plan has been agreed to complete all outstanding and overdue works.

### 3.5 Priority 5: Improve Travel, Transport and Parking

The table below presented the Priority 5 ECS Portfolio Plan indicators performing at RED performance.

Indicator	Projection	Target	RAG Status	Commentary
People Killed or Seriously Injured in Road Traffic Collisions (No.)	January to July: 116	<79	RED	Despite a long-term downward trend in KSI collisions (see Report ES20295, June 2023), the first part of 2023 has not been good in terms of serious collisions. There are a range of variables that affect the number of road casualties, many of which are not under the influence of a local highway authority, which is why year on year data is not always the best to use to monitor progress. But over a period of years, progress can be tracked and comparisons with other LAs can be made. As reported in June, Bromley is doing well when compared to other highway authorities. However, Bromley will

				not be complacent and will continue to use the finite funds to maximise casualty reduction on our streets.
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### 3.6 Priority 6: Overarching Themes

Not applicable. Priority 6 does not have measurable key performance indicators in the ECS Portfolio Plan.

## 4. IMPACT ON VULNERABLE ADULTS AND CHILDREN

4.1 Services delivered as part of the Environment and Community Services Portfolio affect the daily lives of all Bromley residents and tend to be universal in nature rather than being directed at particular groups within our community. Where vulnerable adults or children may be affected by service delivery, the issues would be covered in the relevant report and not in this business management overview.

## 5. TRANSFORMATION/POLICY IMPLICATIONS

5.1 The activities in this report reflect the Council's priorities and aims as set out in:

- [Environment and Community Services \(bromley.gov.uk\)](https://www.bromley.gov.uk)
- [Making Bromley Even Better \(Corporate Strategy\)](#)
- Plans and Policies as specifically referenced within each priority area of the Portfolio Plan.

<b>Non-Applicable Sections:</b>	Financial, Personnel, Legal, Procurement
Background Documents: (Access via Contact Officer)	<a href="#">Environment and Community Services Portfolio Plan 2023/24</a>  <a href="#">Net Zero Carbon Strategy - Report Number ES19094</a>

## 6. FINANCIAL IMPLICATIONS

There are no direct financial implications.

## 7. PERSONNEL IMPLICATIONS

There are no direct personnel implications.

## 8. LEGAL IMPLICATIONS

There are no direct legal implications.

## 9. PROCUREMENT IMPLICATIONS

Most of the Portfolio Plan's priorities are underpinned by contracts and where these have a Total Contract Value (TCV) greater than £200k, they are reported in the Corporate Contract

Register. The procurement status of contracts with a TCV >£50k is also reported to the PDS Committee for detailed scrutiny.

PDS Committee also scrutinises 'Procurement Strategy' and 'Award of Contract' reports and monitors individual contracts and scrutinises the contractors themselves as appropriate.

#### **10. PROPERTY IMPLICATIONS**

There are no property implications, but the plan does identify service areas where Property present challenges (e.g. the Depot Improvement Programme works).

#### **11. CARBON REDUCTION/SOCIAL VALUE IMPLICATIONS**

There are no direct carbon reduction/social value implications, but the plan does identify service areas where carbon reduction and social values are reviewed.

#### **12. IMPACT ON THE LOCAL ECONOMY**

There are no direct impacts to the local economy.

#### **13. IMPACT ON HEALTH AND WELLBEING**

There are no direct impacts to health and wellbeing.

#### **14. CUSTOMER IMPACT**

There are no direct customer impacts.

#### **15. WARD COUNCILLOR VIEWS**

There are no direct Ward Councillor Views.